



U.S. AIR FORCE

Air Force

Reserve Command



Your Air Force
Reserve

A large, semi-transparent background collage featuring several military scenes. On the left, two soldiers in camouflage gear are shown in a combat zone, one holding a rifle. In the center, a large American flag is draped over a surface. To the right, a large transport aircraft is parked on a tarmac, with several personnel standing nearby. In the bottom left foreground, a soldier is seated at a desk, working on a computer. Another soldier is visible in the bottom right corner, working on a large piece of equipment, possibly a missile or engine component.

Integrity - Service - Excellence



U.S. AIR FORCE



Total Air Force



We are one of nine major commands of the Department of the Air Force.



Air Force Materiel Command



Air Force Reserve Command



Air Education and Training Command



Air Mobility Command



Pacific Air Forces



United States Air Forces in Europe



Air Force Space Command



Air Force Special Operations

Command

Integrity - Service - Excellence



U.S. AIR FORCE



Total Force

Support

We have Reservists in all the major commands,
and most Field Operating Agencies and Direct Reporting
Units.





U.S. AIR FORCE

Vision/Mission



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- **Vision Statement**
 - **Citizen Airmen fully engaged in Global Vigilance, Reach and Power**
- **Mission Statement**
 - **To provide Citizen Airmen to defend the United States and protect its interests through aerospace power**
 - **"Bottom Line Mission"**
 - Meet today's Air Force requirements
 - Anticipate and meet tomorrow's Air Force requirements

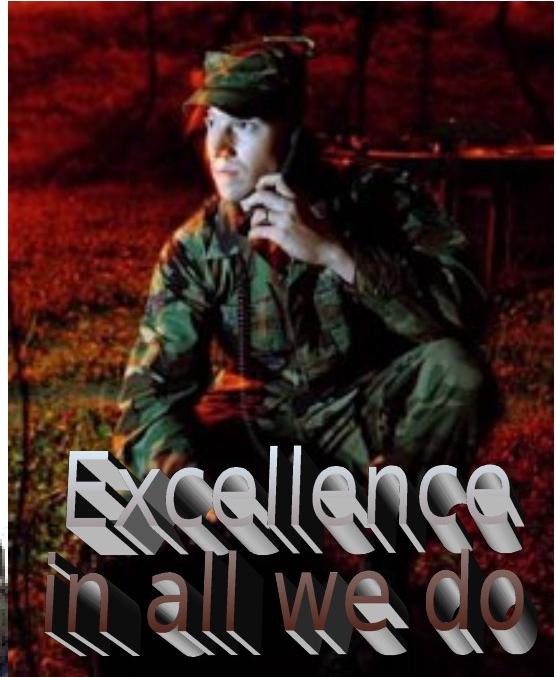


U.S. AIR FORCE

Core Values



Service
Before Self



Excellence
in all we do



Integrity
First

I n t e g r i t y - S e r v i c e - E x c e l l e n c e



U.S. AIR FORCE



Personnel

~~Breakdown~~

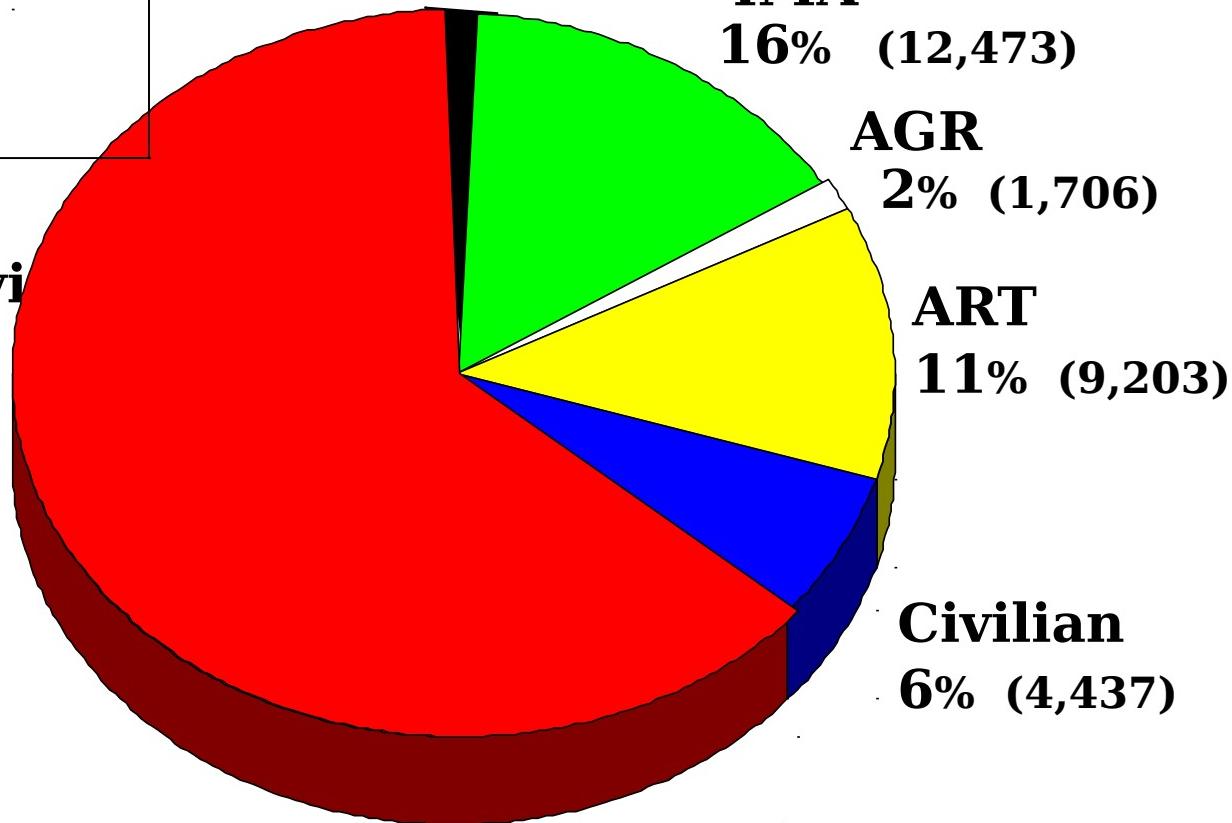
Active Duty

80,292+ Total

75,155+
Reservists

**Traditional
Unit Reservi**

64%
(51,773)



Current as of March 2004



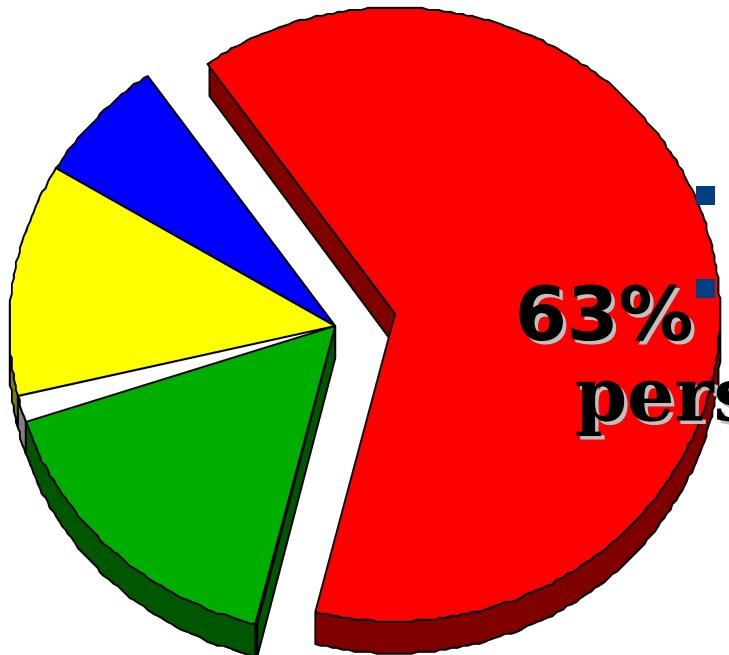
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Unit ~~Reservists~~

“Traditional” Unit Reservists

No longer one weekend per month/two weeks per year



- Located on active duty and Reserve bases
- Varied missions
- Deployed unit personnel



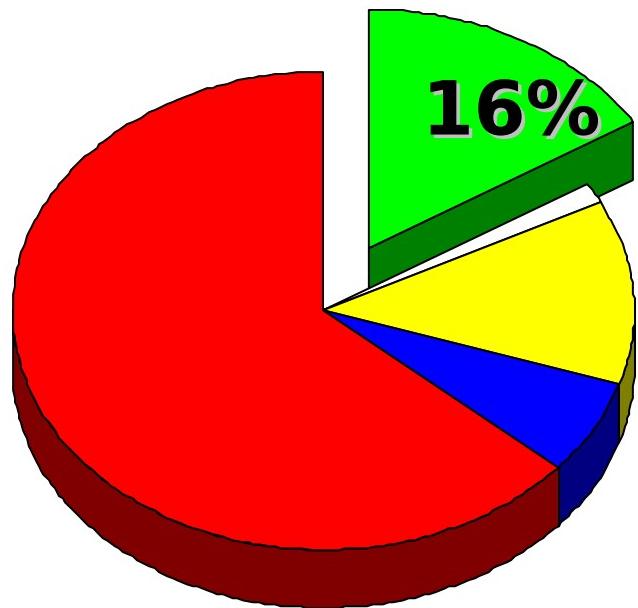
U.S. AIR FORCE

IMA



S

Individual Mobilization Augmentees



12,916 personnel

- Assigned to active duty units
- Backfill for counterparts
- Work during normal work hours

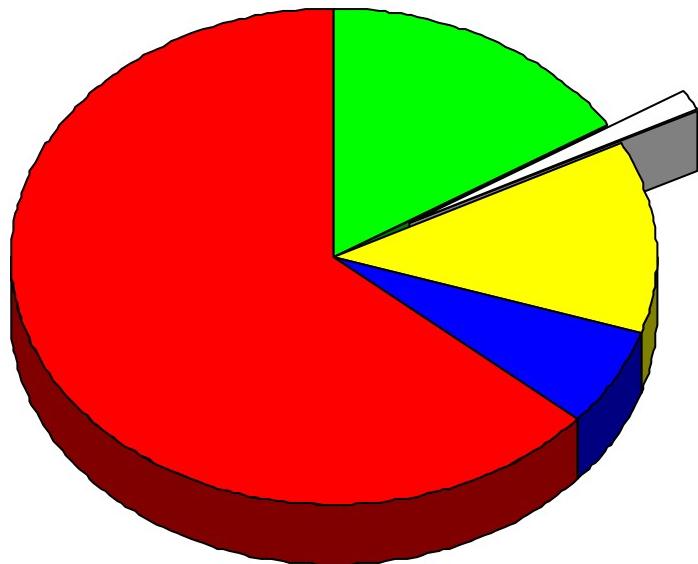


U.S. AIR FORCE

AGR Tour



Active Guard and Reserve (Full-time active duty)



**2% 1,900
personnel**

- **Voluntarily recalled**
- **Assigned to active duty headquarters**
- **Ensure Reserve resources are understood and used**

Current as of January 2005



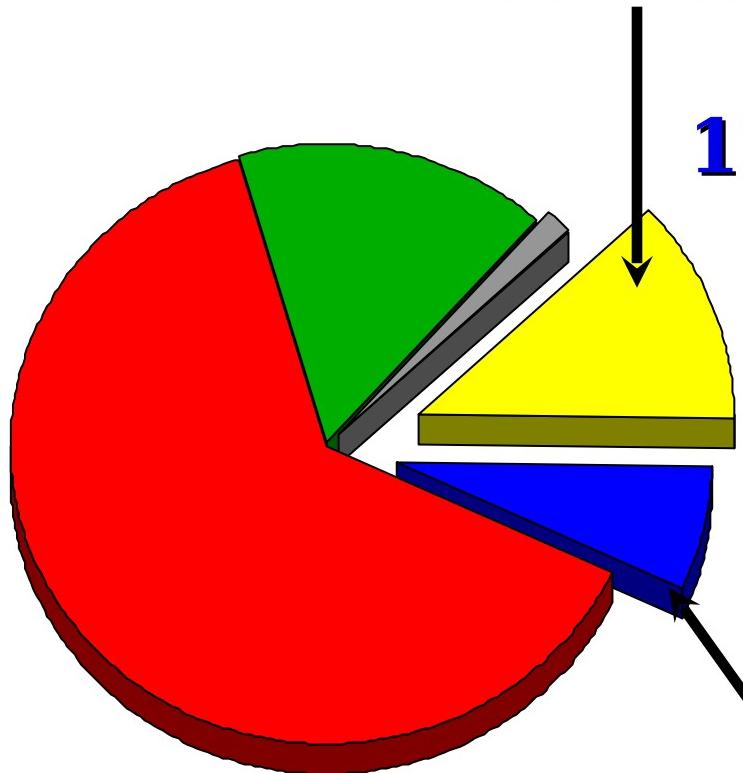
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ART/Civilian



n

Air Reserve Technician (ART)



12 % 9,954 personnel

- Full-time employees
- Day-to-day continuity
- Dual role civilian/reservist
- Responsible for unit training & maintaining unit readiness

**Civil Service
5 % 4,235 personnel**

Current as of January 2005



U.S. AIR FORCE



Dual Hat Concept

Lieutenant General John A. Bradley



Chief of Air Force Reserve

Responsibilities:

- Policy
- Planning
- Programming
- Budget
- Report to Congress

Commander, Air Force Reserve Command

Responsibilities:

- Leadership
- Readiness
- Training
- Safety



U.S. AIR FORCE

Delegation of Authority



Office of Air Force Reserve Pentagon



**HQ AFRC ★
Robins AFB GA**

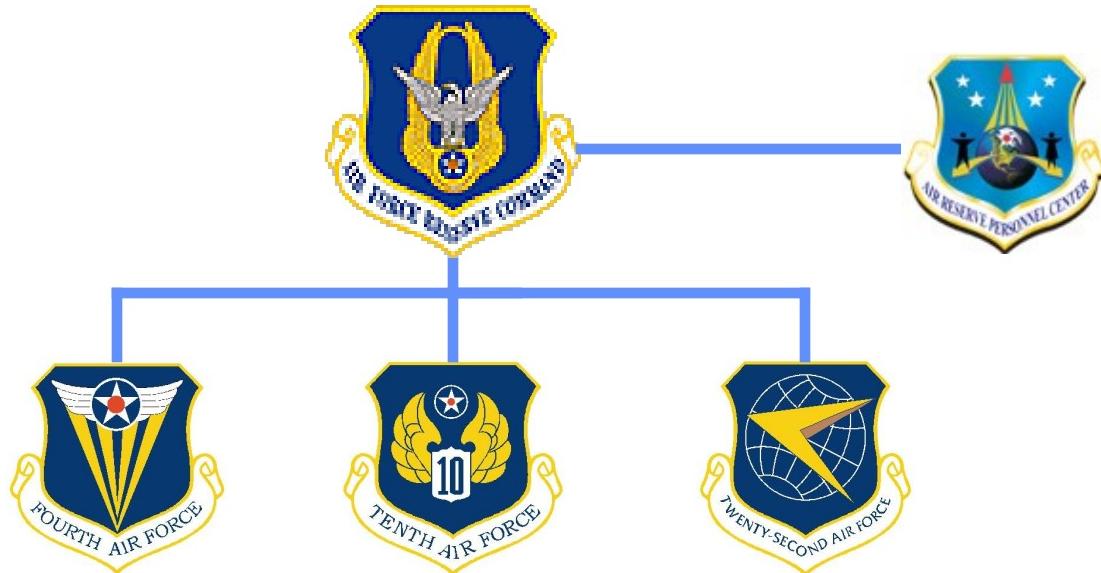
**AFRC Vice Commander -
Oversees Daily Operation**

Major General David Tanzi





Numbered Air Forces & Air Reserve Personnel Center



- NAFs administer/supervise unit program
- NAFs provide logistics support
- NAFs review/manage unit taskings
- NAFs ensure combat readiness
- ARPC maintains records on all RC members
- ARPC ensures **IMA** reservists are ready for mobilization and augmentation (Administrative Control)



U.S. AIR FORCE

Reserve Flying Units



- **Unit-equipped**
 - ***Own their aircraft***
 - All fighter units
 - Some airlift and aerial refu
 - ***Self-contained***
- **Reserve Associate/Active Associate/ Embedded Associate**
 - ***Collocated with active duty units***
 - ***Share aircraft and responsibilities***

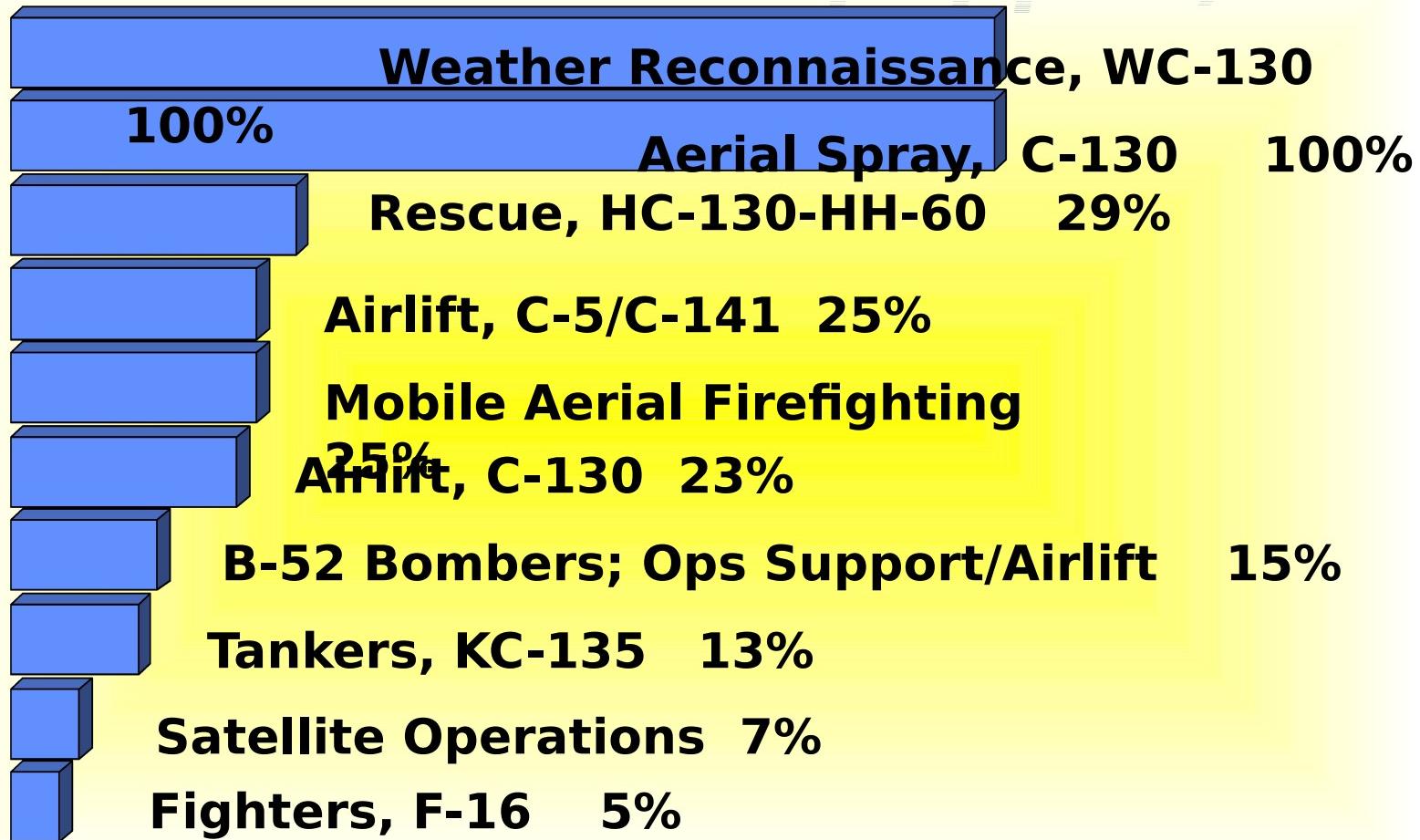




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Flying (Unit Equipped)





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Associate Units

- **Airlift**
 - **C-5B**
 - **C-17**
- **Air Refueling**
 - **KC-10A**
 - **KC-135R**
- **Airborne Warning**
 - **E-3 AWACS**
- **Aeromedical**
 - ***Aircraft of opportunity***
- **Training**
 - **T-37**
 - **T-38**
 - **T-1**
- **Special Operations**
 - **MC-130E**
 - **MC-130P**
- **Space**
 - **DSP & GPS Satellites**
- **Fighters**
 - **F-16C/D**



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Flying (Reserve Associate)



Airborne Warning & Control 6%

AETC IP (T-38/T-37/T-1)

58% Special Operations, MC-130P

43% Airlift, C-5/C-141/C-17

45% Tanker, KC-10/KC-135

50%



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Flying (Active Associate)



**AFRC possesses 100% of all CONUS MC-130Es
Active force shares flying and maintenance**

Percent of Reserve crew force mix

Deep Penetrating Tanker, MC-130E

60%

Talon Schoolhouse, MC-130E

100%



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Associate Program



- ***Associate Program advantages:***

- ***Mixture of active duty/Reserve crews***
- ***Share flying and maintenance responsibilities***
- ***Increases surge capability***
- ***Growth potential to expand Reserve mission***



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Unique Missions

- Aerial Spray
 - *Oil Dispersant Entomology*
- Hurricane Hunters

53rd Weather Reconnaissance Sq



919th Special Operations Wing



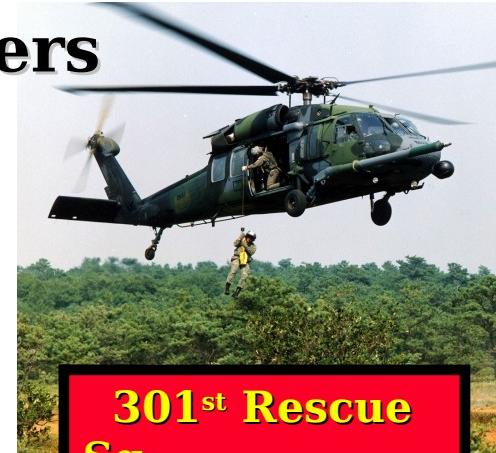
- Deep Penetrating Tanker

910th Airlift Wing



- Space Shuttle Support

Fire Fighters



301st Rescue Sq

302nd Airlift Wing



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Space



Missions



Global Positioning System (GPS)

Defense Support Program (DSP)

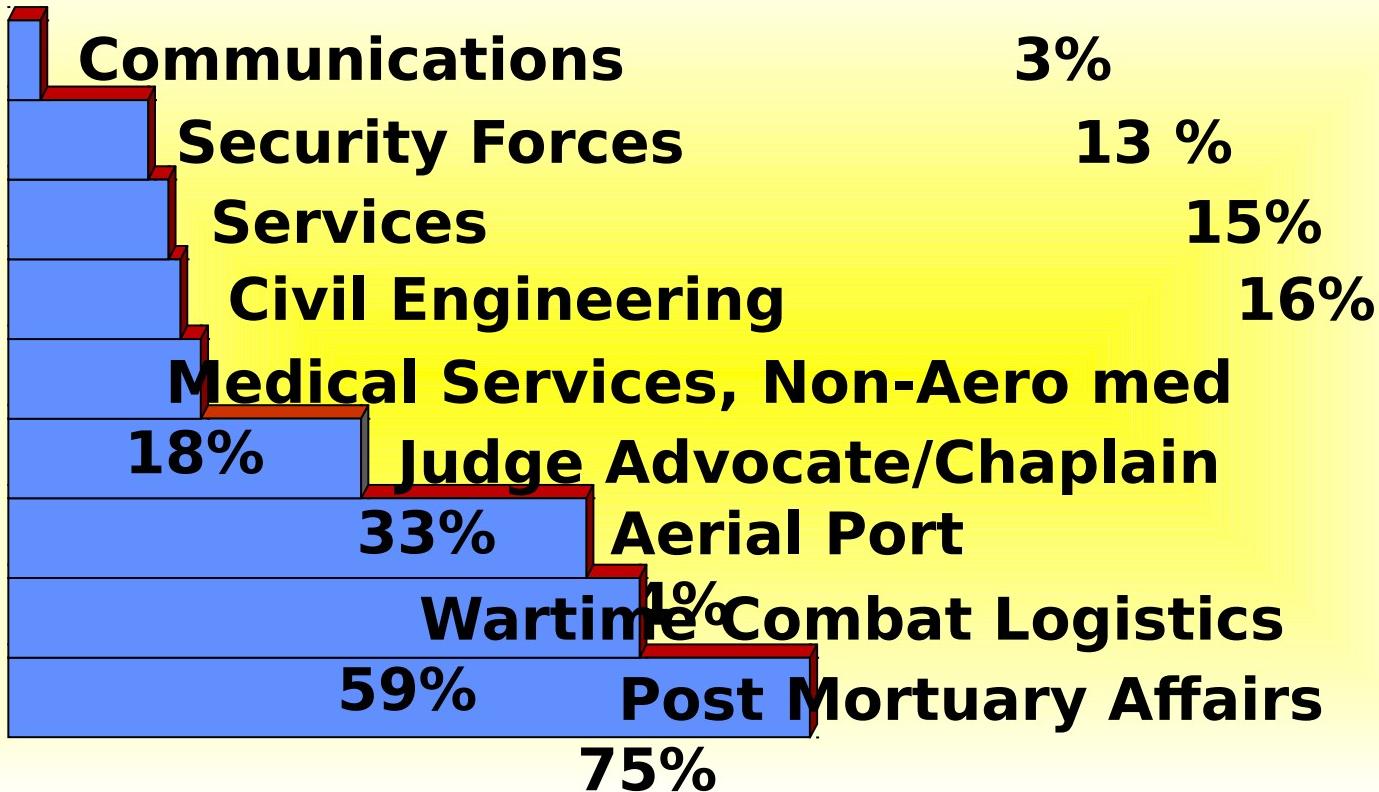


Defense Meteorological Satellite Program (DMSP)



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Operational Support



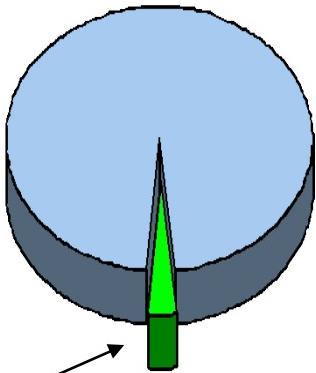


U.S. AIR FORCE



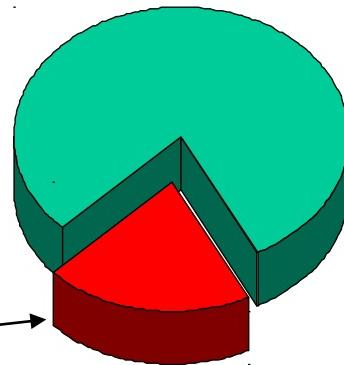
Cost Effective

Total Air Force Budget



Reserve Budget 4%

Air Force Capability

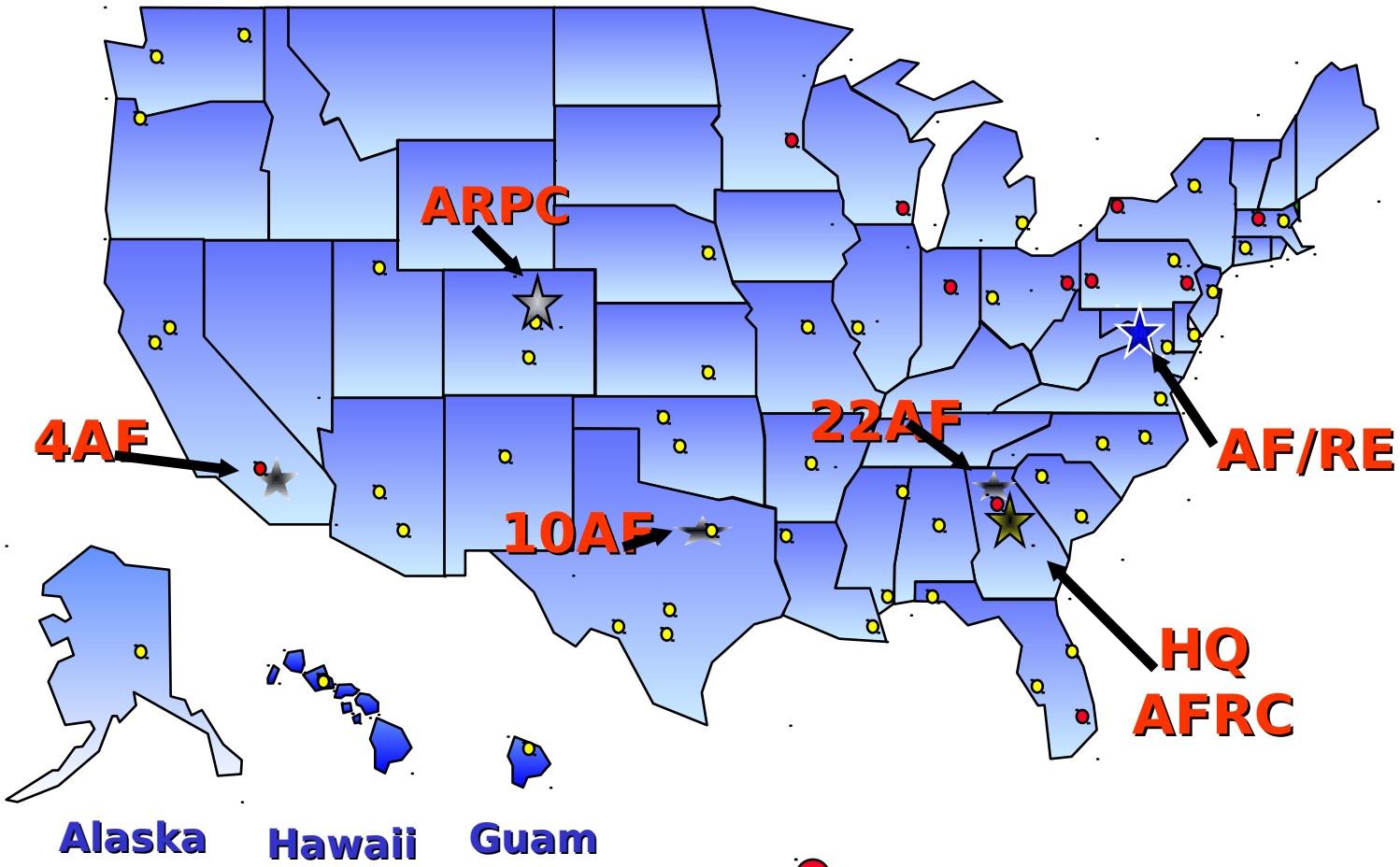


**Supplied by
Reserve 20%**



U.S. AIR FORCE

USAF Reserve Locations



● AFRC-Owned Bases



U.S. AIR FORCE

**1953-1990
(38 YEARS)**

11



***Increasing
Tempo***



**1991-2005
(15 YEARS)**

60+



U.S. AIR FORCE



Contingency and Real-World Ops

1953-1990 (38 Yrs) 11

Vietnam War

Berlin Crisis

Pueblo Crisis

Cuban Missile Crisis

Arab-Israeli War

Urgent Fury

Beirut Airlift

Eldorado Canyon

Just Cause

Armenian Earthquake

Hurricane Hugo

1991-2005 (15 Years) 60+

Real World

Desert Shield/Storm Allied Force (Kosovo) Iraqi Freedom

Keflavik Alert Aerospace Expeditionary Forces

Noble Eagle Enduring Freedom Fundamental Justice

Humanitarian

Restore Hope Hurricane reconnaissance and disaster relief

Midwest Floods Mongolia OK City Bombing

Typhoon Paka-Guam KAL Crash-Guam USAir Flt 427

Forest Fires N. Dakota Floods

Peace Keeping

Southern Watch Northern Watch

Uphold Democracy

Deny Flight Maintain Democracy

Restore Democracy



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Contingency and Real-World Ops





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Exercise Participation and Support



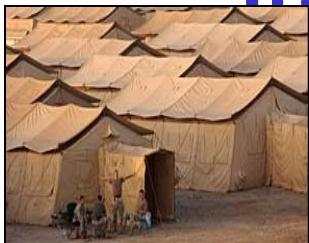


U.S. AIR FORCE



Post 9-

- Homeland Defense Duties
- Medical Support
- Port Mortuary Security Forces
- Airlift and Refueling Support
- Detainee Transfer





U.S. AIR FORCE

AFRC Mobilization Snapshot

UNCLASS



Unit/IMA

CURRENT
MOBILIZATION
AUTHORIZATION
4,509

CURRENTLY MOBILIZED

2,707

Unit - 2,705 IMA - 2

(MOBILIZED > 1 YR = 1,364)
Unit - 1,364 IMA - 0

TOTAL NUMBER
OF
MOBILIZATIONS
30,744

TOTAL RESERVIST
MOBILIZED
28,407
(MOBILIZED > 1 YR =
12,701)

PROJECTED DEMOBILIZATION

**Jun 05 - 54 Jul 05 - 23 Aug 05 -
50**

As of: 10 Jun 05

**OPR:
DPXX**

UNCLASS

Integrity - Service - Excellence



U.S. AIR FORCE

Overseas and Homestation/Conus

In Support of NOBLE EAGLE, ENDURING FREEDOM, IRAQI FREEDOM, AB

No. Days	Overseas	Homestation/Conus
1-15	16	9
16-30	13	20
31-60	45	85
61-90	104	85
91-120	98	121
121-180	358	333
181-365	25	923
TOTAL	659	1576

GRAND TOTAL VOLUNTEERS 2235

As of: 10 Jun 05

OPR:
DPXX



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Reservists' Concerns and



Why Reservists

Serve:

- Service to Country
- Education Benefits
- Skills Training
- Pay and Benefits
- Challenging Training
- Belonging to a Team
- Promises Met
- Responsive Leadership

Issues Why Reservists

Leave:

- Civilian Job Issues
- Family Issues
- Unfair Treatment
- Pay Problems
- Not Promoted/Limited Advancement opportunities
- Lack of Recognition
- Work Not Challenging



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Reservists' Concerns and Family Issues



The Issue: *Reserve commitments for time and travel create family issues and concerns that can impact the overall Reservist's performance.*

- **What Are We Doing?**
 - Family Support Efforts
 - Education
 - Communication
 - AEF
 - Benefits





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Reservists' Concerns and Issues

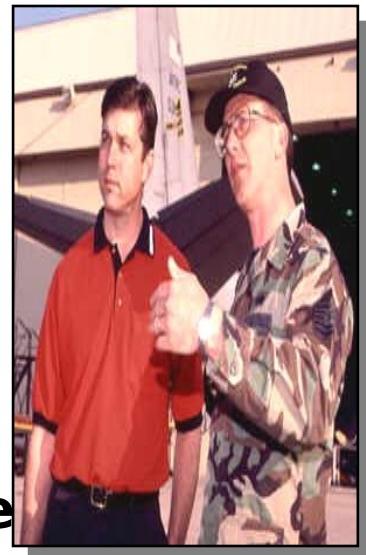


Employers

The Issue: *Reservists are dependent on support of their employers to do what we ask of them.*

What the Reserve is Doing?

- Uniform Services Employment and Reemployment Rights Act of 1994 (USERRA)
- Employer Support of the Guard and Reserves





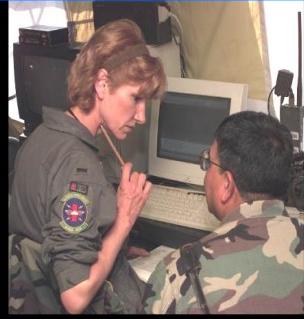
U.S. AIR FORCE



The Reserve

A Strong, Viable *Triad* Reserve

Reservist



Famil

Employ
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V

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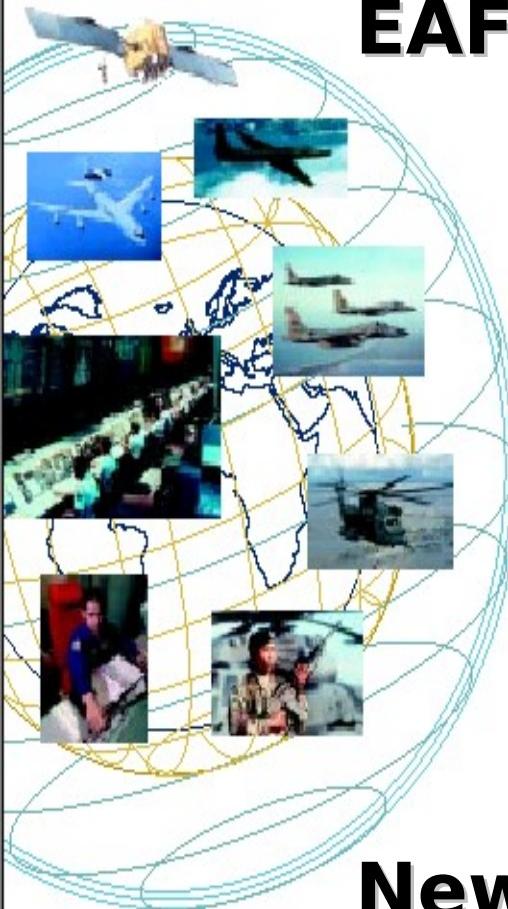


U.S. AIR FORCE



Priorities and Challenges

EAF/AEF Readiness Challenges



Experience Indicators

Modernization

New Missions/Future Total Force

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Readiness Challenges

- ❖ **Meeting New AEF Taskings with Volunteerism/Mobilization**
- ❖ **AFSC vs Theater-specific Training**
- ❖ **Deployment by Individual/UTCs vs Individual AFSCs**





U.S. AIR FORCE

Expeditionary Aerospace Force



STRUCTURE



Organize Total Force into Aerospace Expeditionary Forces

AEFs provide a more stable, predictable, and available force

CULTURE



OPERATION S



Men and women with an “expeditionary and warrior mindset” who understand our mission is global

Bold, Decisive Leaders who excel in austere, unpredictable

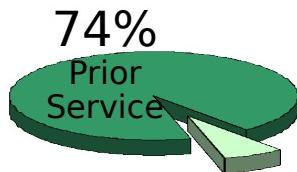
Innovative approaches and new technologies which make us light, lean, and lethal

Rapidly employable World-wide

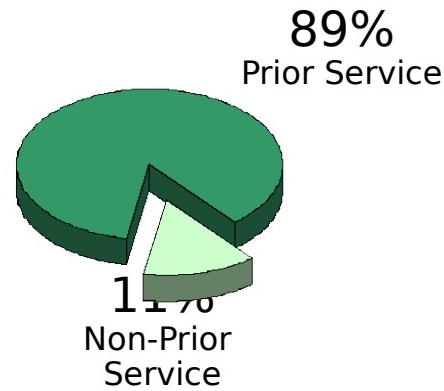


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Experience Indicators



26%
Non-
Prior
Service



AIRCREW

Average Years
Experience
Enlisted 18.3
Officer 17.1



SUPPORT

Average Years
Experience
Enlisted 14.9
Officer 15.4



U.S. AIR FORCE



Modernizati

on

... We operate aircraft and spacecraft optimized for their environments, but the art of commanding aerospace power lies in integrating systems to produce the exact effects the nation needs.

Source: AF Vision
2020



Integrity - Service

Excellence



U.S. AIR FORCE

New Missions and

Future Total Space Operations



Global Hawk



RED HORSE





U.S. AIR FORCE

Total Force Mix



Mission Total

	ANG	AFRC
▪ Rescue	26%	23%
49%		
▪ Tanker	51%	23%
74%		
▪ Theater Airlift	49%	21%
70%		
▪ Strategic Airlift	16%	45%
61%		
▪ Bomber	0%	8%
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U.S. AIR FORCE

Air Force



Team



Global Engagement,

A Vision for the 21st Century



**Air Force
Reserve**



**Active Duty
Air Force**



**Air National
Guard**

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